

# QUARTERLY REPORT MARCH 31, 2018





This Management's Discussion and Analysis ("MD&A") of the financial condition and results of operations of Magellan This Management's Discussion and Analysis ("MD&A") of the financial condition and results of operations of Magellan Aerospace Corporation ("Magellan" or the "Corporation") should be read in conjunction with the unaudited condensed consolidated interim financial statements and the notes thereto for the three month period ended March 31, 2018, and the audited annual consolidated financial statements for the year ended December 31, 2017 (available on SEDAR at www.sedar.com). Unless otherwise noted, all financial information has been prepared in accordance with Canadian generally accepted accounting principles ("GAAP"), specifically International Accounting Standard ("IAS") 34, *Interim Financial Reporting* as issued by the International Accounting Standards Board ("IASB"), which is within the framework of International Financial Reporting Standards ("IFRS"). This MD&A provides a review of the significant developments that have impacted the Corporation's performance during the three month period ended March 31, 2018 relative to the three month period ended March 31, 2017. The information contained in this report is as at May 1, 2018. All financial references are in Canadian dollars unless otherwise noted.

The MD&A contains forward-looking information that represents the Corporation's internal projections. expectations. estimates or beliefs concerning, among other things, future operating results and various components thereof or the Corporation's future economic performance. These statements relate to future events or future performance. All statements other than statements of historical facts may be forward-looking statements. In particular and without limitation there are forward looking statements under the heading "Overview", "Results of Operations", "Liquidity and Capital Resources", "Future Changes in Accounting Policies" and "Outlook". In some cases, forward-looking statements can be identified by terminology such as "may", "will", "should", "expects", "projects", "plans", "anticipates", and similar expressions. The projections, estimates and beliefs contained in such forward-looking statements are based on management's assumptions relating to the production performance of Magellan's assets and competition throughout the aerospace industry and continuation of the current regulatory and tax regimes in the jurisdictions in which the Corporation operates, and necessarily involve known and unknown risks and uncertainties, including the business risks discussed in this MD&A, which may cause actual performance and financial results in future periods to differ materially from any projections of future performance or results expressed or implied by such forward-looking statements. Accordingly, readers are cautioned that events or circumstances could cause results to differ materially from those predicted. Except as required by law, the Corporation does not undertake to update any forward-looking information in this document whether as to new information, future events or otherwise.

The MD&A presents certain non-IFRS financial measures to assist readers in understanding the Corporation's performance. Non-IFRS financial measures are measures that either exclude or include amounts that are not excluded or included in the most directly comparable measures calculated and presented in accordance with GAAP. Throughout this discussion, reference is made to EBITDA (defined as net income before interest, income taxes, depreciation and amortization), which the Corporation considers to be an indicative measure of operating performance and a metric to evaluate profitability. EBITDA is not a generally accepted earnings measure and should not be considered as an alternative to net income (loss) or cash flows as determined in accordance with IFRS. As there is no standardized method of calculating this measure, the Corporation's EBITDA may not be directly comparable with similarly titled measures used by other companies. Reconciliations of EBITDA to net income (loss) reported in accordance with IFRS are included in this MD&A.

## 1. Overview

A summary of Magellan's business and significant updates

Magellan is a diversified supplier of components to the aerospace industry and in certain circumstances for power generation projects. Through its wholly owned subsidiaries, Magellan designs, engineers, and manufactures aeroengine and aerostructure components for aerospace markets, advanced products for defence and space markets, and complementary specialty products. The Corporation also supports the aftermarket through supply of spare parts as well as performing repair and overhaul services.

Magellan operates substantially all of its activities in one reportable segment, Aerospace, which is viewed as one segment by the chief operating decision-makers for the purpose of resource allocations, assessing performance and strategic planning. The Aerospace segment includes the design, development, manufacture, repair and overhaul, and sale of systems and components for defence and civil aviation.

### **Business Update**

On April 19, 2018, Magellan announced a new contract with Airbus for the supply of A330 Wing Ribs #2 thru #5 for a five year period and is expected to generate approximately \$48 million over the term of the agreement. This contract will be fulfilled out of Magellan's UK facilities.

On April 25, 2018, Magellan announced that they have reached a strategic long term agreement with a current undisclosed customer. This five year agreement with anticipated revenues of \$53 million is with a major aeroengine OEM. This contract



secures the Corporation's current statement of work for both the production of complex magnesium and aluminum castings and the production of high tolerance critical rotating engine shafts. Magellan divisions supporting this contract include Magellan's Haley, Ontario, Glendale, Arizona, and Haverhill, Massachusetts facilities.

On April 27, 2018, Magellan announced major contract awards for both program extension and new work awards with Boeing Commercial Airplane Company. These awards include contract extensions for the B787, the B767-2C tanker door detail parts and assembly and legacy components and assemblies on the B747-800 and B767 programs.

In addition, Magellan was awarded a new multi-year contract to manufacture winglet components for the B737 MAX. The components and assemblies associated with these Boeing contracts will be delivered from Magellan's facilities in New York, New York and Middletown, Ohio.

For additional information, please refer to the "Management's Discussion and Analysis" section of the Corporation's 2017 Annual Report available on <u>www.sedar.com</u>.

# 2. Results of Operations

A discussion of Magellan's operating results for first quarter ended March 31, 2018

As described in "Changes in Accounting Policies" section of this MD&A, the Corporation's interim results of operations for the three month period ended March 31, 2017 have been restated to reflect the impact of adoption of IFRS 15, *Revenue from Contracts with Customers*.

The Corporation reported revenue of \$244.6 million in the first quarter of 2018 as compared to \$248.2 million in the first quarter of 2017. Gross profit and net income for the first quarter of 2018 were \$40.4 million and \$17.4 million, respectively, in comparison to gross profit of \$43.5 million and net income of \$39.6 million for the first quarter of 2017.

### **Consolidated Revenue**

Overall, the Corporation's consolidated revenues decreased slightly when compared to the first quarter of 2017.

			onth period d March 31
		2017	
Expressed in thousands of dollars	2018	(restated)	Change
Canada	78,656	74,860	5.1%
United States	79,576	81,093	(1.9%)
Europe	86,393	92,266	(6.4%)
Total revenues	244,625	248,219	(1.4%)

Consolidated revenues for the three month period ended March 31, 2018 were \$244.6 million, \$3.6 million or 1.4% lower than \$248.2 million recorded for the same period in 2017. Revenues in Canada increased 5.1% in the first quarter of 2018 compared to the first quarter of 2017, primarily due to higher repair and overhaul services offset in part by lower production volumes and the weakening of the United States dollar relative to the Canadian dollar. On a currency neutral basis, Canadian revenues in the first quarter of 2017 increased by 8.1% over the corresponding period of 2017.

Revenues in United States decreased 1.9% in the first quarter of 2018 in comparison to the first quarter of 2017 when measured in Canadian dollars mainly due to unfavourable foreign exchange impact due to the weakening United States dollar against the Canadian dollar. On a currency neutral basis, revenues in the United States increased by 2.2% in the first quarter of 2018 over the first quarter of 2017.

European revenues decreased \$5.9 million or 6.4% to \$86.4 million in the first quarter of 2018 compared to \$92.2 million during the first quarter of 2017, primarily driven by lower production rate for wide-body aircraft and unfavourable foreign exchange impact due to the weakening United States dollar relative to the British pound. On a constant currency basis, revenues in the first quarter of 2017 in Europe decreased by 4.2% compared to the same period in 2017.



### **Gross Profit**

			onth period d March 31
		2017	
Expressed in thousands of dollars	2018	(restated)	Change
Gross profit	40,428	43,495	(7.1%)
Percentage of revenues	16.5%	17.5%	

Gross profit decreased \$3.1 million to \$40.4 million for the first quarter of 2018 compared to \$43.5 million for the first quarter of 2017 and gross profit as a percentage of revenues decreased to 16.5% for the first quarter of 2018 from 17.5% recorded in the same period in 2017. Decrease in gross profit was primarily due to volume decrease, changes in product mix and unfavourable foreign exchange impact primarily driven by the weakening of the United States dollar relative to British pound and Canadian dollars.

### Administrative and General Expenses

			onth period d March 31
Expressed in thousands of dollars	2018	2017	Change
Administrative and general expenses	14,628	15,087	(3.0%)
Percentage of revenues	6.0%	6.1%	· · ·

Administrative and general expenses as a percentage of revenues were 6.0% for the first quarter of 2018, consistent with that in the corresponding period of 2017. Administrative and general expenses were \$0.5 million lower than prior year.

### Other

		onth period d March 31
Expressed in thousands of dollars	2018	2017
Foreign exchange loss	2,170	876
Loss (gain) on disposal of property, plant and equipment	88	(26,593)
Other	-	4,010
Total other expenses (income)	2,258	(21,707)

Other expenses in the first quarter of 2018 were driven by the foreign exchange loss recognized due to the movements in balances denominated in foreign currencies and the fluctuations of the foreign exchange rates. Other income of \$21.7 million in the first quarter of 2017 consisted of \$26.6 million gain on sale of the land and building of the Corporation's Mississauga facility, \$4.0 million of associated sale costs and \$0.9 million foreign exchange loss recognized in the first quarter of 2017.

### **Interest Expense**

		onth period d March 31
Expressed in thousands of dollars	2018	2017
Interest on bank indebtedness and long-term debt	388	869
Accretion charge for borrowings and long-term debt	262	234
Discount on sale of accounts receivable	428	252
Total interest expense	1,078	1,355

Interest expense of \$1.1 million in the first quarter of 2018 was \$0.3 million lower than the first quarter of 2017 amount of \$1.4 million, mainly due to decreased interest on bank indebtedness and long-term debt as principal amounts were lower during the quarter. The decrease was partially offset by higher discount interest on the sale of accounts receivables as a higher volume of receivables were sold under factoring programs during the first quarter of 2018 as compared to the first quarter of 2017.



### **Provision for Income Taxes**

		nth period 1 March 31
		2017
Expressed in thousands of dollars	2018	(restated)
Expense of current income taxes	3,878	4,562
Expense of deferred income taxes	1,122	4,558
Total expense of income taxes	5,000	9,120
Effective tax rate	22.3%	18.7%

Income tax expense for the first quarter ended March 31, 2018 was \$5.0 million, representing an effective income tax rate of 22.3% compared to 18.7% for the first quarter of 2017. The increase in effective tax rate quarter over quarter was primarily due to the lower tax rate applicable to the capital gain on the sale of the land and building in Mississauga facility in the first quarter of 2017. The effective tax rate in current quarter was impacted by the reduction in the deferred tax liability in the United States as a result of new legislation which lowered the United States federal corporate income tax rate. The change in mix of income across the different jurisdictions in which the Corporation operates also impacts the change in the effective tax rate and the current and deferred income taxes expenses

# 3. Selected Quarterly Financial Information

A summary view of Magellan's quarterly financial performance

	2018				2017			2016
Expressed in millions of dollars, except per share amounts	Mar 31	Dec 31	Sep 30	Jun 30	Mar 31 <sup>2</sup>	Dec 31	Sep 30	Jun 30
Revenues	244.6	235.6	232.6	253.5	248.2	247.1	238.0	252.7
Income before taxes	22.5	29.5	25.4	26.9	48.8	31.3	25.2	29.6
Net Income	17.5	32.1	19.3	20.4	39.6	24.0	18.8	22.3
Net Income per share								
Basic and diluted	0.30	0.55	0.33	0.35	0.68	0.41	0.32	0.38
EBITDA <sup>1</sup>	34.1	41.2	37.6	40.4	62.6	45.3	38.4	44.7

<sup>2</sup> Restated using revenue recognition policies in accordance with IFRS 15, *Revenue from Contracts with Customers*.

Effective January 1, 2018, the Corporation adopted IFRS 15, *Revenue from contracts with customers* that are discussed in "Changes in Accounting Policies" in this MD&A. The adoption of the standard does not have a significant effect on the Corporation's reported profit and loss.

Revenues and net income reported in the quarterly information were impacted by the movements in the Canadian dollar relative to the United States dollar and British pound when the Corporation translates its foreign operations to Canadian dollars. Further, the movements in the United States dollar relative to British pound impact the Corporation's United States dollar exposures in its European operations. During the periods reported, the average exchange rate of United States dollar relative to the Canadian dollar fluctuated between a high of 1.3448 in the second quarter of 2017 and a low of 1.2526 in the third quarter of 2017. The average exchange rate of British pound relative to the Canadian dollar moved from a high of 1.8487 in the second quarter of 2016 to a low of 1.6398 in the third quarter of 2017. The average exchange rate of the British pound relative to the United States dollar reached its high of 1.4347 in the second quarter of 2016 and hit a low of 1.2395 in the first quarter of 2017.

The average exchange rate of the United States dollar relative to the Canadian dollar in the first quarter of 2018 was 1.2681 versus 1.3237 in the same period of 2017. The average exchange rate of British pound relative to the Canadian dollar moved to 1.7639 during the current quarter from 1.6414 in the first quarter of 2017. The average exchange rate of the British pound relative to the United States dollar increased to 1.3924 in the current quarter from 1.2409 in the first quarter of 2017. Had the foreign exchange rates remained at levels experienced in the first quarter of 2017, reported revenues in the first quarter of 2018 would have been higher by \$7.6 million.

As discussed above, net income reported in the quarterly information was also impacted by the foreign exchange movements. The Corporation reported its highest net income in the first quarter of 2017 mainly driven by the recognition of the gain on the sale of the land and building of its Mississauga facility. In the third quarter of 2017, the Corporation recorded a gain of \$2.2 million on the disposition of an investment property. In the fourth quarter of 2017, the Corporation recognized the future tax benefit attributable to the reduction in the United States federal corporate income tax as a result of new legislation. The Corporation recorded business closure costs related to the closure of a small operating facility in the United



States in the second quarter of 2016, and a margin adjustment related to one of its construction contracts in the third quarter of 2016.

# 4. Reconciliation of Net Income to EBITDA

A description and reconciliation of certain non-IFRS measures used by management

In addition to the primary measures of earnings and earnings per share (basic and diluted) in accordance with IFRS, the Corporation includes EBITDA (earnings before interest expense, income taxes and depreciation and amortization) in this quarterly statement. The Corporation has provided this measure because it believes this information is used by certain investors to assess financial performance and that EBITDA is a useful supplemental measure as it provides an indication of the results generated by the Corporation's principal business activities prior to consideration of how these activities are financed and how the results are taxed in the various jurisdictions. Each of the components of this measure are calculated in accordance with IFRS, but EBITDA is not a recognized measure under IFRS, and the Corporation's method of calculation may not be comparable with that of other companies. Accordingly, EBITDA should not be used as an alternative to net income as determined in accordance with IFRS or as an alternative to cash provided by or used in operations.

		month period ded March 31
		2017
Expressed in thousands of dollars	2018	(restated)
Net income	17,464	39,640
Interest	1,078	1,355
Taxes	5,000	9,120
Depreciation and amortization	10,596	12,471
EBITDA	34,138	62,586

EBITDA decreased \$28.4 million or 45.5% to \$34.1 million for the first quarter of 2018, compared to \$62.6 million in the first quarter of 2017 as a result of lower net income, interest, income taxes expenses and depreciation and amortization expenses. Net income in the first quarter of 2017 included \$22.6 million net gain on sale of the land and building of the Corporation's Mississauga facility net of associated costs. Backing out the gain on sale of \$22.6 million, EBITDA in the first quarter of 2017 would have been \$40.0 million versus \$34.1 million in the first quarter of 2018.

# 5. Liquidity and Capital Resources

A discussion of Magellan's cash flow, liquidity, credit facilities and other disclosures

The Corporation's liquidity needs can be met through a variety of sources including cash on hand, cash provided by operations, short-term borrowings from its credit facility and accounts receivable securitization program, and long-term debt and equity capacity. Principal uses of cash are for operational requirements, capital expenditures and dividend payments. Based on current funds available and expected cash flow from operating activities, management believes that the Corporation has sufficient funds available to meet its liquidity requirements at any point in time. However, if cash from operating activities is lower than expected or capital projects exceed current estimates, or if the Corporation incurs major unanticipated expenses, it may be required to seek additional capital in the form of debt or equity or a combination of both.

### **Cash Flow from Operations**

		e month period ended March 31
		2017
Expressed in thousands of dollars	2018	(restated)
Increase in trade receivables	(16,203)	(27,478)
Increase in contract assets	(6,799)	(1,009)
Decrease (increase) in inventories	3,864	(4,068)
(Increase) decrease in prepaid expenses and other	(3,062)	861
Decrease in accounts payable, accrued liabilities and provisions	(14,327)	(10,403)
Changes to non-cash working capital balances	(36,527)	(42,097)
Cash used in operating activities	(8,595)	(10,772)

For the first quarter ended March 31, 2018, the Corporation used \$8.6 million in operations, less than the \$10.8 million used in the first quarter of 2017. The Corporation generated more cash from operating activities primarily driven by favourable



changes in non-cash working capital balances and higher net income after adjusting for the impact of disposal of the Mississauga Property, offset by lower amortization and depreciation and deferred taxes.

### **Investing Activities**

		Three month period ended March 31	
Expressed in thousands of dollars	2018	2017	
Purchase of property, plant and equipment	(7,566)	(16,592)	
Proceeds of disposal of property plant and equipment	21	32,661	
(Increase) decrease in intangible and other assets	(754)	3,120	
Change in restricted cash	(2,714)	(21)	
Cash (used in) provided by investing activities	(11,013)	19,168	

The Corporation's capital expenditures for the first quarter of 2018 were \$7.6 million compared to \$16.6 million in the first quarter of 2017. The Corporation continues to invest in capital expenditures to enhance its manufacturing capabilities in various geographies and to support new customer programs. In the first quarter of 2017, the Corporation sold the land and building of its Mississauga facility and generated net cash proceeds of \$32.7 million.

### **Financing Activities**

		nth period I March 31
Expressed in thousands of dollars	2018	2017
Increase (decrease) in bank indebtedness	15,446	(13,062)
(Decrease) increase in debt due within one year	(7,033)	5,361
Decrease in long-term debt	(13,266)	(1,114)
(Decrease) increase in long-term liabilities and provisions	(74)	1,054
Increase in borrowings subject to specific conditions	25	530
Common share dividend	(4,948)	(3,784)
Cash used in financing activities	(9,850)	(11,015)

The Corporation has an operating credit facility, with a syndicate of banks, with a Canadian dollar limit of \$95.0 million, a US dollar limit of US\$35.0 million and a British pound limit of £11.0 million. Under the terms of the amended credit agreement, the operating credit facility expires on September 30, 2018. Extensions of the facility are subject to mutual consent of the syndicate of lenders and the Corporation. The credit agreement also includes a Canadian \$50.0 million uncommitted accordion provision which will provide the Corporation with the option to increase the size of the operating credit facility.

The Corporation used \$9.8 million net after the utilization of the operating facility in the first quarter of 2018 mainly to repay debt due within one year and long-term debt and pay dividends.

As at March 31, 2018 the Corporation has made contractual commitments to purchase \$14.4 million of capital assets.

### Dividends

During the first quarter of 2018, the Corporation declared and paid quarterly cash dividends of \$0.085 per common share representing an aggregate dividend payment of \$4.9 million.

Subsequent to March 31, 2018 the Corporation announced that its Board of Directors had declared a quarterly cash dividend on its common shares of \$0.085 per common share. The dividend will be payable on June 29, 2018 to shareholders of record at the close of business on June 15, 2018.

### **Outstanding Share Information**

The authorized capital of the Corporation consists of an unlimited number of Preference Shares, issuable in series, and an unlimited number of common shares. As at May 1, 2018, 58,209,001 common shares were outstanding and no preference shares were outstanding.

## 6. Financial Instruments

A summary of Magellan's financial instruments

### **Derivative Contracts**

The Corporation operates internationally, which gives rise to a risk that its income, cash flows and shareholders' equity may be adversely impacted by fluctuations in foreign exchange rates. Currency risk arises because the amount of the local currency receivable or payable for transactions denominated in foreign currencies may vary due to changes in exchange



rates and because the non-Canadian dollar denominated financial statements of the Corporation's subsidiaries may vary on consolidation into the reporting currency of Canadian dollars. The Corporation from time to time may use derivative financial instruments to help manage foreign exchange risk with the objective of reducing transaction exposures and the resulting volatility of the Corporation's earnings. The Corporation does not trade in derivatives for speculative purposes. Under these contracts the Corporation is obligated to purchase specified amounts at predetermined dates and exchange rates. These contracts are matched with anticipated cash flows in United States dollars. The Corporation had no material foreign exchange contracts outstanding as at March 31, 2018.

### Off Balance Sheet Arrangements

The Corporation does not have any off-balance sheet arrangements that have or reasonably are likely to have a material effect on its financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources. As a result, the Corporation is not exposed materially to any financing, liquidity, market or credit risk that could arise if it had engaged in these arrangements.

# 7. Related Party Transactions

A summary of Magellan's transactions with related parties

For the three month period ended March 31, 2018, the Corporation had no material transactions with related parties as defined in IAS 24 - *Related Party Disclosures*.

# 8. Risk Factors

A summary of risks and uncertainties facing Magellan

The Corporation manages a number of risks in each of its businesses in order to achieve an acceptable level of risk without hindering the ability to maximize returns. Management has procedures to help identify and manage significant operational and financial risks.

For more information in relation to the risks inherent in Magellan's business, reference is made to the information under "Risk Factors" in the Corporation's Management's Discussion and Analysis for the year ended December 31, 2017 and to the information under "Risks Inherent in Magellan's Business" in the Corporation's Annual Information Form for the year ended December 31, 2017, which have been filed with SEDAR at <a href="http://www.sedar.com">www.sedar.com</a>.

# 9. Changes in Accounting Policies

A description of accounting standards adopted in the current year

The following new standards, and amendments to standards and interpretations, are effective for the first time for interim periods beginning on or after January 1, 2018 and have been applied in preparing the consolidated interim financial statements.

### IFRS 15 Revenue from Contracts with Customers ("IFRS 15")

IFRS 15 supersedes IAS 11 *Construction Contracts*, IAS 18 *Revenue* and related interpretations and applies to all revenue arising from contracts with customers, unless those contracts are in the scope of other standards. The new standard establishes a five-step model to account for revenue arising from contracts with customers. Under IFRS 15, revenue is recognized at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. The standard requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. The standard also specifies the accounting for the incremental costs of obtaining a contract and the costs directly related to fulfilling a contract.

The Corporation adopted IFRS 15 using the full retrospective method of adoption. The effect of adopting IFRS 15 is as follows:



Impact on the statement of income and comprehensive income for the three month period ended March 31, 2017:

	Increase	
As reported	(Decrease)	Restated
247,210	1,009	248,219
204,002	722	204,724
43,208	287	43,495
9,060	60	9,120
39,413	227	39,640
0.68	0.00	0.68
	247,210 204,002 43,208 9,060 39,413	As reported (Decrease)   247,210 1,009   204,002 722   43,208 287   9,060 60   39,413 227

Impact on the statement of financial position as at January 1, 2017 and December 31, 2017:

		As at Janu	ary 1, 2017		As at Decemb	er 31, 2017
		Increase			Increase	
	As reported	(Decrease)	Restated	As reported	(Decrease)	Restated
Trade and other receivables	205,609	(8,853)	196,756	189,867	(20,174)	169,693
Contract assets	-	44,426	44,426	-	46,196	46,196
Inventories	208,964	(32,156)	176,808	197,857	(26,803)	171,054
Current assets	447,311	3,417	450,728	445,506	(781)	444,725
Deferred tax assets	22,007	(1,066)	20,941	14,313	(490)	13,823
Non-current assets	545,591	(1,066)	544,525	538,426	(490)	537,936
Total assets	992,902	2,351	995,253	983,932	(1,271)	982,661
Accounts payable and accrued liabilities						
and provisions	178,566	(6,240)	172,326	161,575	(7,298)	154,277
Current liabilities	229,353	(6,240)	223,113	213,409	(7,298)	206,111
Deferred tax liabilities	36,056	1,786	37,842	26,070	1,011	27,081
Total long-term liabilities	156,218	1,786	158,004	76,291	1,011	77,302
Retained earnings	310,664	6,805	317,469	405,976	5,016	410,992
Total liabilities and equity	992,902	2,351	995,253	983,932	(1,271)	982,661

There is no material impact on the consolidated statement of cash flows.

The Corporation's revenue recognition methodology is determined on a contract-by-contract basis. Significant changes to the Corporation's revenue recognition accounting policy as a result of adopting of IFRS 15 are set out below.

### (i) Sale of goods

The majority of the Corporation's revenue is generated from the manufacture of aeroengine and aerostructure components for the aerospace market. Prior to adoption of IFRS 15, sales of goods were recognized when the goods were dispatched or made available to the customer, except for the sale of consignment product where revenue is recognized on notification that the product has been used. Under IFRS 15, revenues are recognized when control of promised goods is transferred to customers in an amount that reflects the consideration the Corporation expects to be entitled to receive in exchange for those goods. The Corporation accounts for contracts with customers when it has approval and commitment from both parties, each party's rights have been identified, payment terms are defined, the contract has commercial substance and collection is probable. The Corporation recognizes revenue over time using the percentage-of-completion input method, which recognizes revenue as performance of the contract progresses. Contracts that do not meet the criteria for over time recognizion are recognized at a point in time. The sale of consignment products are recognized on notification that the product has been used.

### Rendering services

The Corporation supports the aftermarket through the supply of spare parts as well as through repair and overhaul services. The repair and overhaul services are satisfied over time as customers simultaneously receive and consume the benefits provided by the Corporation. The Corporation recognizes revenues for repair and overhaul services using the percentage-of-completion input method as the basis for measuring the progress on the contract.

Input methods recognize revenue on the basis of an entity's efforts or inputs toward satisfying a performance obligation (for example, resources consumed, labor hours expended, costs incurred, time lapsed, or machine hours used) relative to the total expected inputs to satisfy the performance obligation. The estimation of revenue and costs-to-complete is complex,



subject to variables and requires significant judgement. The contract value may include fixed amounts, variable amounts or both. The Corporation estimates variable consideration at the most likely amount to which the Corporation expects to be entitled. The estimated variable amount is included in the transaction price to the extent that it is probable that a significant reversal of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is resolved. The estimation of variable consideration is largely based on assessment of the Corporation's historical, current and forecasted information that is reasonably available.

### Other revenues

Other revenues are recognized at a point in time or over time as performance obligations are satisfied, depending on the nature of the contract.

### (ii) Presentation of contract assets or contract liabilities

*Contract Assets* — Contract assets include unbilled amounts typically resulting from sales under long-term contracts when over time method of revenue recognition is utilized and revenue recognized exceeds the amount billed to the customer, and right to payment is not just subject to the passage of time. Amounts may not exceed their net realizable value. Contract assets are generally classified as current. Upon transition to IFRS 15, the Corporation reclassed to contract assets \$8,853 and \$20,174 of trade receivables as at January 1, 2017 and December 31, 2017, respectively in relation to contracts that are recognized under percentage-of-completion input method.

*Contract Liabilities* — Contract liabilities consist of advance payments and billings in excess of revenue recognized and deferred revenue. Contract assets and liabilities are reported in a net position on a contract by-contract basis at the end of each reporting period. Advance payments and billings in excess of revenue recognized are classified as current or noncurrent based on the timing of when revenue is expected to be recognized. The current portion of contract liabilities is included in accounts payable and accrued liabilities and provisions and the noncurrent portion is included in other long-term liabilities and provisions in the consolidated statement of financial position.

### (iii) Disclosure requirements

As required for the condensed interim financial statements, the Corporation disaggregated revenue recognized from contracts with customers into categories that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. Refer to note 8 for the disclosure on disaggregated revenue.

### IFRS 9 Financial Instruments

IFRS 9 *Financial Instruments* ("IFRS 9") provides guidance on the classification and measurement of financial assets and liabilities, impairment of financial assets, and general hedge accounting. The classification and measurement portion of the standard determines how financial assets and financial liabilities are accounted for in financial statements and, in particular, how they are measured on an ongoing basis. The amended IFRS 9 introduced a new, expected-loss impairment model that will require more timely recognition of expected credit losses. In addition, the amended IFRS 9 includes a substantially-reformed model for hedge accounting, with enhanced disclosures about risk management activity. The new standard is effective for annual periods beginning on or after January 1, 2018. The Corporation measures loss allowances for trade receivables and contract assets at an amount equal to lifetime expected credit losses. The Corporation has determined that the adoption of the standard resulted in a loss allowance of \$999 net of tax of \$348, on Trade and other receivables as at December 31, 2017. As a result, the opening retained earnings as at January 1, 2018 decreased by \$999.

### Amendment to IFRS 2 Classification and Measurement of Share-based Payment Transactions

In 2016, the IASB issued the final amendments to IFRS 2, *Share-based Payments* ("IFRS 2") that clarify the classification and measurement of share-based transactions, consisting of: accounting for cash-settled share-based payment transactions that include a performance condition; classification of share-based payment transactions with net settlement features; accounting for modifications of share-based payment transactions from cash-settled to equity-settled. The amendments are effective for annual periods beginning on or after January 1, 2018, with earlier adoption permitted. The amendments are to be applied prospectively. However, retrospective application is allowed if this is possible without the use of hindsight. The adoption of the amendment did not have an impact on the Corporation's consolidated financial statements.

### IFRIC Interpretation 22 Foreign Currency Transactions and Advance Consideration

The interpretation clarifies that, in determining the spot exchange rate to use on initial recognition of the related asset, expense or income (or part of it) on the derecognition of a non-monetary asset or non-monetary liability relating to advance consideration, the date of the transaction is the date on which an entity initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, then the entity must determine a date of the transactions for each payment or receipt of advance consideration. This adoption of this interpretation did not have an impact on the Corporation's consolidated financial statements.



### Amendment to IAS 40 Transfer of Investment Property

The amendments clarify when an entity should transfer property, including property under construction or development into, or out of investment property. The amendments state that a change in use occurs when the property meets, or ceases to meet, the definition of investment property and there is evidence of the change in use. A mere change in management's intentions for the use of a property does not provide evidence of a change in use. These amendments did not have an impact on the Corporation's consolidated financial statements.

# **10. Future Changes in Accounting Policies**

A description of new accounting standards and interpretations not yet adopted

A number of new standards, and amendments to standards and interpretations, are not yet effective for the interim period ended March 31, 2018, and have not been applied in preparing these condensed consolidated interim financial statements. These changes are not yet adopted by the Corporation and could have an impact on future periods. These changes are described in detail in the Corporation's 2017 audited annual consolidated financial statements.

• IFRS 16 Leases

- IFRIC Interpretation 23 Uncertainty over Income Tax Treatments
- Annual Improvements to IFRS Standards 2015-2017
- Amendments to IAS 19 Plan Amendment, Curtailment or Settlement

In February 2018, the IASB issued amendments to IAS 19 Employee Benefits ("IAS 19") which address the accounting for plan amendments, curtailments or settlements during the reporting period. The amendments to IAS 19 require an entity to use updated assumptions to determine current service cost and net interest for the remainder of the period after a plan amendment, curtailment or settlement; and to recognise in profit or loss as part of past service cost, or a gain or loss on settlement, any reduction in a surplus, even if that surplus was not previously recognised because of the impact of the asset ceiling. The amendments apply to plan amendments, curtailments or settlements that occur on or after January 1, 2019, with earlier application permitted.

The Corporation is in the process of evaluating the impact of adopting these standards on the Corporation's consolidated financial statements.

# **11. Critical Accounting Estimates**

A description of accounting estimates that are critical to determining Magellan's financial results

In the 2017 audited annual consolidated financial statements and management's discussion and analysis, the Corporation identified the accounting policies and estimates that are critical to the understanding of the business and results of operations. Please refer to note 1 to the audited consolidated financial statements for the year ended December 31, 2017 for a discussion regarding the critical accounting estimates.

# **12. Controls and Procedures**

A description of Magellan's disclosure controls and internal controls over financial reporting

Based on the current Canadian Securities Administrators (the "CSA") rules under National Instrument 52-109 Certification of Disclosure in Issuers' Annual and Interim Filings, the Chief Executive Officer and Chief Financial Officer (or individuals performing similar functions as a chief executive officer or chief financial officer) are required to certify as at March 31, 2018 that they are responsible for establishing and maintaining disclosure controls and procedures and internal control over financial reporting.

Management does not expect disclosure controls and procedures and internal control over financial reporting to prevent all errors, misstatements or fraud. In addition, internal control over financial reporting that management has designed and established may be circumvented and rendered ineffective as a result of unauthorized acts of individuals through collusion or management override. A system of control, no matter how well conceived and operated, can provide only reasonable, but not absolute, assurance that control objectives are met. Due to the inherent limitations in a system of control, there is no absolute assurance that all controls issues, which may result in errors, misstatements, or fraud, can be prevented or detected. The inherent limitations include, amongst other things: (i) management's assumptions and judgements could ultimately prove to be incorrect under varying conditions and circumstances; (ii) the impact of isolated errors; (iii) assumptions about the likelihood of future events.



No changes were made in the Corporation's internal control over financial reporting during the Corporation's most recent interim period, that have materially affected, or are reasonably likely to materially affect, the Corporation's internal control over financial reporting.

# 13. Outlook

The outlook for Magellan's business in 2018

According to industry experts, the current commercial jetliner production "supercycle" will continue through to the end of the decade, at which at that point annual deliveries are estimated to reach US\$138 billion in value, 3.5 times that which the industry experienced in 2004. Although order bookings in 2017 were lower than the peak in 2014, Boeing and Airbus continue to fulfill their record orders with steadily increasing monthly build rates. Boeing's combined production rates for B737 and B737 MAX programs are increasing from 48 aircraft to 52 aircraft with plans to increase again to 57.7 aircraft per month in early 2019. Airbus' build rate for the A320 and its variants is stepping up to 57 aircraft in 2018, and then to 60 aircraft per month in 2019. Boeing's B787 and B777 programs remain steady at 12 and 5 aircraft per month respectively. Airbus' new A350XWB and Boeing's B777X continue their ramp up towards full rate production. The A350XWB rate is currently at 8.4 aircraft per month and is planned to hit 13 aircraft per month by 2020. Boeing is building 3 B777X's in 2018 and is expected to reach between 8 and 9 aircraft per month by 2024. In the wide body market, recent sales announcements have added to the Airbus' A380 and Boeing's B747-8 backlogs stabilizing production rates going forward.

The commercial aerospace market is continuing to change and transform as demonstrated by increasing examples of vertical integration and the emerging new partnership agreements. For various reasons original equipment manufacturers are pursuing vertical integration strategies which will challenge lower tier suppliers to realign their strategies, including those that rely heavily on aftermarket for their profits. The second change comes with announcements that Airbus has partnered with Bombardier on the C-Series program, and Boeing and Embraer are in talks to reach a possible merger agreement. The impact of these initiatives on Magellan's market positions is not expected to be material. Magellan currently has supply agreements on all Airbus and Boeing commercial fixed wing platforms.

With new business jets about to enter service and more set for certification in 2018, the business jet industry hopes to see deliveries begin to recover after hitting another low point in 2017. The industry continues to introduce new models that are more attractive and more competitive than the previous ones in an attempt to stimulate demand; however some argue it is getting more difficult to find a niche to target. The latest focus by some manufacturers is on aircraft speed, such as with Bombardier's new Global platform and the new Gulfstream offerings which are capable of flying close to supersonic speeds. This may provide some stimulus in the market however experts continue to struggle in identifying new leading indicators that will signal that this market is in sustained recovery.

In the rotorcraft market, helicopter manufacturers are finally seeing signs of recovery and stability. Airbus predicts that the global market would need at least 22,000 helicopters over the next 20 years, with emerging economies providing most of the growth potential. Commercial sales increased by 3% in 2017 driven mainly by a preference for smaller lighter upper-medium models such as Bell's 525 and Leonardo's AW189. Further growth opportunity comes as a result of the opening up of the Chinese civil helicopter market, which is generating a boom in sales for light single and twin rotorcraft. In contrast, large helicopters for the oil and gas industry such as Airbus' H225 and Sikorsky's S-92 appear unlikely to fully recover to the volumes expected prior to the downturn in the energy market. Magellan services the rotorcraft industry through its engine maintenance, repair and overhaul capabilities and Wire Strike Protection System products. In addition, the Corporation's casting facilities in Haley, Ontario and Glendale, Arizona provide aeroengine castings in support of both the business jet and helicopter markets.

In the defense market, the United States market has entered its second consecutive year of growth. United States lawmakers acknowledge that their forces require fleet modernization and repair, and are therefore recommending funding increases for almost every aviation platform. For example, the Pentagon asked for an additional 70 F-35's and Congress wants to fund 90 of them. Allied nations' budgets are also expected to grow similarly to that of the United States.

Lockheed Martin's F-35 Lightening II aircraft ("F-35") completed a successful year in 2017. By the end of the year, 241 F-35's were in service worldwide and international final assembly lines in Italy and Japan had begun operations. In November, Denmark purchased the first of its 27 planned F-35's after selecting it over the Eurofighter and Super Hornet. In 2018, the U.S. Navy is set to declare the F-35C operational, the United Kingdom will begin F-35B carrier testing and Turkey will take delivery of its first F-35 fighters. Although Lockheed did not secure any new customers in 2017 for F-35, the fighter is expected to be successful in several upcoming next-generation fighter competitions such as in Belgium, Austria, Finland, Switzerland and Poland. Late in 2017, Canada announced that a tender for a new fighter would be put out in 2019, with the new fighter entering service by the mid 2020's. The competition will be open to all qualified bidders including Lockheed and Boeing.



While some aerospace markets remain depressed, the industry outlook overall continues to be positive. Commercial airline markets are maintaining record levels of production output and defense markets are beginning to rebound. Growth opportunities are developing as current new programs ramp up to full production and a spate of innovative new program variants emerge. Considering its diversified capabilities, Magellan is well positioned to benefit from current and future market opportunities.



# MAGELLAN AEROSPACE CORPORATION CONSOLIDATED INTERIM STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

			onth period ed March 31
		enu	Restated
(unaudited)			(note 3)
(expressed in thousands of Canadian dollars, except per share amounts)	Notes	2018	2017
Revenues	8	244,625	248,219
Cost of revenues		204,197	204,724
Gross profit		40,428	43,495
Administrative and general expenses		14,628	15,087
Other	9	2,258	(21,707
Income before interest and income taxes		23,542	50,115
Interest		1,078	1,355
Income before income taxes		22,464	48,760
Income taxes			
Current	10	3,878	4,562
Deferred	10	1,122	4,558
		5,000	9,120
Net income		17,464	39,640
Other comprehensive income (loss)			
Other comprehensive loss that may be			
reclassified to profit and loss in subsequent periods:			
Foreign currency translation		20,982	(369)
Items not to be reclassified to profit and loss			
in subsequent periods:			
Actuarial losses on defined benefit pension plans, net of taxes	5	(645)	(1,159
Total comprehensive income, net of taxes		37,801	38,112
Net income per share			
Basic and diluted See accompanying notes to condensed consolidated interim financial statements	6	0.30	0.68



# MAGELLAN AEROSPACE CORPORATION CONSOLIDATED INTERIM STATEMENTS OF FINANCIAL POSITION

(unaudited)	,	March 31 2018	December 31 2017 Restated	January 1 2017 Restated
(expressed in thousands of Canadian dollars)	Notes		(note 3)	(note 3)
Current assets				
Cash		12,080	40,394	7,606
Restricted cash		6,037	3,233	7,125
Trade and other receivables		193,805	169,693	196,756
Contract assets		59,495	46,196	44,426
Inventories		172,907	171,054	176,808
Prepaid expenses and other		18,044	14,155	18,007
		462,368	444,725	450,728
Non-current assets		,	,. 20	
Property, plant and equipment		411,471	401,855	389,825
Investment properties		2,415	2,414	4,377
Intangible assets		61,291	61,495	67,443
Goodwill		35,216	33,441	33,797
Other assets		23,241	24,908	28,142
Deferred tax assets		12,992	13,823	20,941
		546,626	537,936	544,525
Total assets	1	008,994	982,661	995,253
Current liabilities				
Bank indebtedness	4	15,686	_	_
Accounts payable and accrued liabilities and provisions		152,204	154,277	172,326
Debt due within one year		32,582	51,834	50,787
		200,472	206,111	223,113
Non-current liabilities			200,111	220,110
Bank indebtedness		_	_	43,314
Long-term debt		10,682	11,202	35,364
Borrowings subject to specific conditions		24,315	23,866	22,867
Other long-term liabilities and provisions	5	15,542	15,153	18,617
Deferred tax liabilities		26,881	27,081	37,842
		77,420	77,302	158,004
Equity				
Share capital		254,440	254,440	254,440
Contributed surplus		2,044	2,044	2,044
Other paid in capital		13,565	13,565	13,565
Retained earnings		421,864	410,992	317,469
Accumulated other comprehensive income		39,189	18,207	26,618
		731,102	699,248	614,136
Total liabilities and equity		008,994	982,661	995,253



# MAGELLAN AEROSPACE CORPORATION CONSOLIDATED INTERIM STATEMENTS OF CHANGES IN EQUITY

(unaudited)	Share	Contributed	Other paid in	Retained	Foreign currency	Total
(expressed in thousands of Canadian dollars)	capital	surplus	capital	earnings	translation	equity
December 31, 2017						
Restated (Note 3)	254,440	2,044	13,565	410,992	18,207	699,248
Adjustment on initial application of IFRS 9	,	_,		,		,
(net of tax) (Note 3)	-	-	-	(999)	-	(999)
January 1, 2018 Adjusted	254,440	2,044	13,565	409,993	18,207	698,249
Net income for the period	-	-	-	17,464	-	17,464
Other comprehensive (loss) income for the period	-	-	-	(645)	20,982	20,337
Common share dividend	-	-	-	(4,948)	-	(4,948)
March 31, 2018	254,440	2,044	13,565	421,864	39,189	731,102
December 31, 2016						
Restated (Note 3)	254,440	2,044	13,565	317,469	26,618	614,136
Net income for the period	-	-	-	39,640	-	39,640
Other comprehensive loss for the period	-	-	-	(1,159)	(369)	(1,528)
Common share dividend	-	-	-	(3,784)	-	(3,784)
March 31, 2017	254,440	2,044	13,565	352,166	26,249	648,464



# MAGELLAN AEROSPACE CORPORATION CONSOLIDATED INTERIM STATEMENTS OF CASH FLOWS

			nonth period ded March 31	
(one of the state			Restated	
(unaudited) (expressed in thousands of Canadian dollars)	Notes	2018	(note 3) 2017	
Cash flow from operating activities				
Net income		17,464	39,640	
Amortization/depreciation of intangible assets and property, plant and equipment		10,596	12,471	
Impairment of property, plant and equipment		_	2,900	
Loss (gain) on disposal of property, plant and equipment		88	(26,593)	
Decrease in defined benefit plans		(529)	(775)	
Accretion		262	234	
Deferred taxes		167	3,510	
Income on investments in joint ventures		(116)	(62)	
Changes to non-cash working capital		(36,527)	(42,097)	
Net cash used in operating activities		(8,595)	(10,772)	
Cash flow from investing activities				
Purchase of property, plant and equipment		(7,566)	(16,592)	
Proceeds from disposal of property, plant and equipment		21	32,661	
(Increase) decrease in intangible and other assets		(754)	3,120	
Change in restricted cash		(2,714)	(21)	
Net cash (used in) provided by investing activities		(11,013)	19,168	
Cash flow from financing activities				
Increase (decrease) in bank indebtedness	4	15,446	(13,062)	
(Decrease) increase in debt due within one year		(7,033)	5,361	
Decrease in long-term debt		(13,266)	(1,114)	
(Decrease) increase in long-term liabilities and provisions		(74)	1,054	
Increase in borrowings subject to specific conditions		25	530	
Common share dividend	6	(4,948)	(3,784)	
Net cash used in financing activities		(9,850)	(11,015)	
Decrease in cash during the period		(29,458)	(2,619)	
Cash at beginning of the period		40,394	7,606	
Effect of exchange rate differences		1,144	(32)	
Cash at end of the period		12,080	4,955	



# MAGELLAN AEROSPACE CORPORATION

# NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(Unaudited, expressed in thousands of dollars except share and per share data)

### NOTE 1. DESCRIPTION OF BUSINESS AND NATURE OF OPERATIONS

Magellan Aerospace Corporation (the "Corporation" or "Magellan") is a publicly listed company incorporated in Ontario, Canada under the Ontario Business Corporations Act and its shares are listed on the Toronto Stock Exchange. The registered and head office of the Corporation is located at 3160 Derry Road East, Mississauga, Ontario, Canada, L4T 1A9.

The Corporation is a diversified supplier of components to the aerospace industry and in certain circumstances for power generation projects. Through its wholly owned subsidiaries, Magellan engineers and manufactures aeroengine and aerostructure components for aerospace markets, including advanced products for defence and space markets, and complementary specialty products. The Corporation also supports the aftermarket through supply of spare parts as well as through repair and overhaul services.

### NOTE 2. SIGNIFICANT ACCOUNTING POLICIES

These condensed consolidated interim financial statements have been prepared in accordance with International Accounting Standard ("IAS") 34, *Interim Financial Reporting* as issued by the International Accounting Standards Board ("IASB") and using the same accounting policies and methods as were used for the Corporation's consolidated financial statements and the notes thereto for the year ended December 31, 2017, except for the new accounting pronouncements which have been adopted as disclosed in note 3.

These condensed consolidated interim financial statements do not include all the information required for full annual financial statements and should be read in conjunction with the Corporation's annual financial statements for the year ended December 31, 2017, which are available at <u>www.sedar.com</u> and on the Corporation's website at <u>www.magellan.aero</u>.

The timely preparation of the condensed consolidated interim financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingencies, if any, as at the date of the financial statements and the reported amounts of revenue and expenses during the period. By their nature, estimates are subject to measurement uncertainty and changes in such estimates in future years could require a material change in the condensed consolidated interim financial statements.

These condensed consolidated interim financial statements were authorized for issuance by the Board of Directors of the Corporation on May 1, 2018.

### NOTE 3. ADOPTION OF NEW STANDARDS, INTERPRETATIONS AND AMENDMENTS

The Corporation has adopted the new and amended pronouncements issued by International Financial Reporting Standards ("IFRS") and the International Financial Reporting Interpretations Committees ("IFRIC") as listed below as at January 1, 2018, in accordance with the transitional provisions outlined in the respective standards.

### a) IFRS 15 Revenue from Contracts with Customers ("IFRS 15")

IFRS 15 supersedes IAS 11 *Construction Contracts*, IAS 18 *Revenue* and related interpretations and applies to all revenue arising from contracts with customers, unless those contracts are in the scope of other standards. The new standard establishes a five-step model to account for revenue arising from contracts with customers. Under IFRS 15, revenue is recognized at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. The standard requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. The standard also specifies the accounting for the incremental costs of obtaining a contract and the costs directly related to fulfilling a contract.

The Corporation adopted IFRS 15 using the full retrospective method of adoption. The effect of adopting IFRS 15 is as follows:

Impact on the statement of income and comprehensive income for the three month period ended March 31, 2017:

	As reported	Increase (Decrease)	Restated
Revenues	247,210	1,009	248,219
Cost of revenues	204,002	722	204,724
Gross profit	43,208	287	43,495
Income taxes	9,060	60	9,120
Net income and comprehensive income	39,413	227	39,640
Basic and diluted net income per share	0.68	0.00	0.68



### Impact on the statement of financial position as at January 1, 2017 and December 31, 2017:

		As at Janu	ary 1, 2017		As at Decemb	oer 31, 2017	
		Increase			Increase		
	As reported	(Decrease)	Restated	As reported	(Decrease)	Restated	
Trade and other receivables	205,609	(8,853)	196,756	189,867	(20,174)	169,693	
Contract assets	-	44,426	44,426	_	46,196	46,196	
Inventories	208,964	(32,156)	176,808	197,857	(26,803)	171,054	
Current assets	447,311	3,417	450,728	445,506	(781)	444,725	
Deferred tax assets	22,007	(1,066)	20,941	14,313	(490)	13,823	
Non-current assets	545,591	(1,066)	544,525	538,426	(490)	537,936	
Total assets	992,902	2,351	995,253	983,932	(1,271)	982,661	
Accounts payable and accrued liabilities and provisions	178,566	(6,240)	172,326	161,575	(7,298)	154,277	
Current liabilities	229,353	(6,240)	223,113	213,409	(7,298)	206,111	
Deferred tax liabilities	36.056	1.786	37.842	26.070	1.011	27,081	
	/	,	- /-	- )	1 -	,	
Total long-term liabilities	156,218	1,786	158,004	76,291	1,011	77,302	

There is no material impact on the consolidated statement of cash flows.

The Corporation's revenue recognition methodology is determined on a contract-by-contract basis. Significant changes to the Corporation's revenue recognition accounting policy as a result of adopting of IFRS 15 are set out below.

6,805

2,351

317,469

995,253

405,976

983,932

310,664

992,902

### (i) Sale of goods

Retained earnings

Total liabilities and equity

The majority of the Corporation's revenue is generated from the manufacture of aeroengine and aerostructure components for the aerospace market. Prior to adoption of IFRS 15, sales of goods were recognized when the goods were dispatched or made available to the customer, except for the sale of consignment product where revenue is recognized on notification that the product has been used. Under IFRS 15, revenues are recognized when control of promised goods is transferred to customers in an amount that reflects the consideration the Corporation expects to be entitled to receive in exchange for those goods. The Corporation accounts for contracts with customers when it has approval and commitment from both parties, each party's rights have been identified, payment terms are defined, the contract has commercial substance and collection is probable. The Corporation recognizes revenue over time using the percentage-of-completion input method, which recognizes revenue as performance of the contract progresses. Contracts that do not meet the criteria for over time recognition are recognized at a point in time. The sale of consignment products are recognized on notification that the product has been used.

### Rendering services

The Corporation supports the aftermarket through the supply of spare parts as well as through repair and overhaul services. The repair and overhaul services are satisfied over time as customers simultaneously receive and consume the benefits provided by the Corporation. The Corporation recognizes revenues for repair and overhaul services using the percentage-of-completion input method as the basis for measuring the progress on the contract.

Input methods recognize revenue on the basis of an entity's efforts or inputs toward satisfying a performance obligation (for example, resources consumed, labor hours expended, costs incurred, time lapsed, or machine hours used) relative to the total expected inputs to satisfy the performance obligation. The estimation of revenue and costs-to-complete is complex, subject to variables and requires significant judgement. The contract value may include fixed amounts, variable amounts or both. The Corporation estimates variable consideration at the most likely amount to which the Corporation expects to be entitled. The estimated variable amount is included in the transaction price to the extent that it is probable that a significant reversal of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is resolved. The estimation of variable consideration is largely based on assessment of the Corporation's historical, current and forecasted information that is reasonably available.

### Other revenues

Other revenues are recognized at a point in time or over time as performance obligations are satisfied, depending on the nature of the contract.

#### (ii) Presentation of contract assets or contract liabilities

Contract Assets — Contract assets include unbilled amounts typically resulting from sales under long-term contracts when over time method of revenue recognition is utilized and revenue recognized exceeds the amount billed to the customer, and right to payment is not just subject to the passage of time. Amounts may not exceed their net realizable value. Contract assets are generally classified

5,016

(1, 271)

410,992

982,661



as current. Upon transition to IFRS 15, the Corporation reclassed to contract assets \$8,853 and \$20,174 of trade receivables as at January 1, 2017 and December 31, 2017, respectively in relation to contracts that are recognized under percentage-of-completion input method.

Contract Liabilities — Contract liabilities consist of advance payments and billings in excess of revenue recognized and deferred revenue. Contract assets and liabilities are reported in a net position on a contract by-contract basis at the end of each reporting period. Advance payments and billings in excess of revenue recognized are classified as current or noncurrent based on the timing of when revenue is expected to be recognized. The current portion of contract liabilities is included in accounts payable and accrued liabilities and provisions and the noncurrent portion is included in other long-term liabilities and provisions in the consolidated statement of financial position.

### (iii) Disclosure requirements

As required for the condensed interim financial statements, the Corporation disaggregated revenue recognized from contracts with customers into categories that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. Refer to note 8 for the disclosure on disaggregated revenue.

### b) IFRS 9 Financial Instruments

IFRS 9 *Financial Instruments* ("IFRS 9") provides guidance on the classification and measurement of financial assets and liabilities, impairment of financial assets, and general hedge accounting. The classification and measurement portion of the standard determines how financial assets and financial liabilities are accounted for in financial statements and, in particular, how they are measured on an ongoing basis. The amended IFRS 9 introduced a new, expected-loss impairment model that will require more timely recognition of expected credit losses. In addition, the amended IFRS 9 includes a substantially-reformed model for hedge accounting, with enhanced disclosures about risk management activity. The new standard is effective for annual periods beginning on or after January 1, 2018. The Corporation measures loss allowances for trade receivables and contract assets at an amount equal to lifetime expected credit losses. The Corporation has determined that the adoption of the standard resulted in a loss allowance of \$999 net of tax of \$348, on Trade and other receivables as at December 31, 2017. As a result, the opening retained earnings as at January 1, 2018 decreased by \$999.

### c) Amendment to IFRS 2 Classification and Measurement of Share-based Payment Transactions

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### d) IFRIC Interpretation 22 Foreign Currency Transactions and Advance Consideration

The interpretation clarifies that, in determining the spot exchange rate to use on initial recognition of the related asset, expense or income (or part of it) on the derecognition of a non-monetary asset or non-monetary liability relating to advance consideration, the date of the transaction is the date on which an entity initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, then the entity must determine a date of the transactions for each payment or receipt of advance consideration. This adoption of this interpretation did not have an impact on the Corporation's consolidated financial statements.

### e) Amendment to IAS 40 Transfer of Investment Property

The amendments clarify when an entity should transfer property, including property under construction or development into, or out of investment property. The amendments state that a change in use occurs when the property meets, or ceases to meet, the definition of investment property and there is evidence of the change in use. A mere change in management's intentions for the use of a property does not provide evidence of a change in use. These amendments did not have an impact on the Corporation's consolidated financial statements.

### f) Recent accounting pronouncements not yet adopted

The IASB has issued new standards and amendments to existing standards. These changes are not yet adopted by the Corporation and could have an impact on future periods. These changes are described in detail in the Corporation's 2017 consolidated financial statements.

### IFRS 16 Leases

- IFRIC Interpretation 23 Uncertainty over Income Tax Treatments
- Annual Improvements to IFRS Standards 2015-2017
- Amendments to IAS 19 Plan Amendment, Curtailment or Settlement

In February 2018, the IASB issued amendments to IAS 19 *Employee Benefits ("IAS 19"*) which address the accounting for plan amendments, curtailments or settlements during the reporting period. The amendments to IAS 19 require an entity to use updated assumptions to determine current service cost and net interest for the remainder of the period after a plan amendment, curtailment or settlement; and to recognise in profit or loss as part of past service cost, or a gain or loss on settlement, any reduction in a



surplus, even if that surplus was not previously recognised because of the impact of the asset ceiling. The amendments apply to plan amendments, curtailments or settlements that occur on or after January 1, 2019, with earlier application permitted.

The Corporation is in the process of evaluating the impact of adopting these standards on the Corporation's consolidated financial statements.

### NOTE 4. BANK INDEBTEDNESS

On September 30, 2014, the Corporation amended its credit agreement with its existing lenders. The Corporation has an operating credit facility, with a syndicate of banks, with a Canadian dollar limit of \$95,000, a US dollar limit of US\$35,000 and a British Pound limit of £11,000 [\$160,046 at March 31, 2018]. Under the terms of the amended credit agreement, the operating credit facility expires on September 30, 2018. Extensions of the facility are subject to mutual consent of the syndicate of lenders and the Corporation. The credit agreement also includes a CDN\$50,000 uncommitted accordion provision which will provide the Corporation with the option to increase the size of the operating credit facility. Bank indebtedness as at March 31, 2018 of \$15,686 [December 31, 2017 - nil] bears interest at the bankers' acceptance or LIBOR rates plus 1.75% [3.34% at March 31, 2018]. Included in the amount outstanding at March 31, 2018 is US\$6,853 [December 31, 2017 - nil]. At March 31, 2018, the Corporation had drawn \$19,520 under the operating credit facility, including letters of credit totalling \$3,834 such that \$140,526 was unused and available. A fixed and floating charge debenture on accounts receivable, inventories and property, plant and equipment is pledged as collateral for the operating credit facility.

### NOTE 5. EMPLOYEE FUTURE BENEFITS

The Corporation has a number of defined benefit and defined contribution plans providing pension, other retirement and postemployment benefits to substantially all of its employees.

The employee benefit obligation reflected in the unaudited condensed consolidated interim financial statements is as follows:

	March 31	December 31
	2018	2017
Pension Benefit Plans	5,743	5,489
Other Benefit Plan	1,124	1,094
	6.867	6.583

The discount rate assumption used in determining the obligation for pension and other benefit plans is selected based on a review of current market interest rates of high-quality, fixed rate debt securities adjusted to reflect the duration of the expected future cash outflows for pension benefit payments. As a result of an increase in the market interest rate of high-quality, fixed rate debt securities, the Corporation changed the assumed discount rate for the Canadian pension plans as at March 31, 2018 to 3.5% from the 3.4% rate used in calculating the pension obligation as at December 31, 2017. The assumed discount rate for the U.S. pension plan as at March 31, 2018 increased from the 3.4% rate used in the calculation as at December 31, 2017 to 3.8% as at March 31, 2018. In addition, the return on plan assets was below the expected return during the three month period ended March 31, 2018. The change in the discount rate assumptions and the difference between the actual and expected rate of return on the plan assets resulted in an actuarial loss of \$868, net of taxes of \$223 recorded in other comprehensive income in the first quarter of 2018.

### NOTE 6. SHARE CAPITAL

Not income nor chara

	Three month period ended March 3
	2018 201 Restate (note 3
Net income	17,464 39,64
Weighted average number of shares	58,209 58,209
Basic and diluted net income per share	0.30 0.6

### Dividends

On March 31, 2018, the Corporation paid quarterly dividends on 58,209,001 common shares of \$0.085 per common share, amounting to \$4,948 in the aggregate.

Subsequent to March 31, 2018, the Corporation declared dividends to holders of common shares in the amount of \$0.085 per common share payable on June 29, 2018, for shareholders of record at the close of business on June 15, 2018.



### NOTE 7. FINANCIAL INSTRUMENTS

### Fair value hierarchy

The Corporation's financial assets and liabilities recorded at fair value on the consolidated statement of financial position have been categorized into three categories based on a fair value hierarchy. Fair value of assets and liabilities included in Level 1 are determined by reference to quoted prices in active markets for identical assets and liabilities. Assets and liabilities in Level 2 include valuations using inputs other than the quoted prices for which all significant inputs are based on observable market data, either directly or indirectly. Level 3 valuations are based on inputs that are not based on observable market data.

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy for which a significant input has been considered in measuring fair value. The Corporation does not have any financial assets carried at fair value as at March 31, 2018.

### Fair values

The Corporation has determined the estimated fair values of its financial instruments based on appropriate valuation methodologies; however, considerable judgement is required to develop these estimates. Accordingly, these estimated fair values are not necessarily indicative of the amounts the Corporation could realize in a current market exchange. The estimated fair value amounts can be materially affected by the use of different assumptions or methodologies. The methods and assumptions used to estimate the fair value of financial instruments are described as follows:

### Cash, trade and other receivables, bank indebtedness and accounts payable and accrued liabilities

Due to the short period to maturity of these instruments, the carrying values as presented in the condensed consolidated interim statement of financial positions are reasonable estimates of their fair values.

### Foreign exchange contracts

The Corporation enters into foreign forward exchange contracts to mitigate future cash flow exposures in United States dollars and Euros. Under these contracts the Corporation is obliged to purchase specific amounts at predetermined dates and exchange rates. These contracts are matched with anticipated operational cash flows in United States dollars and Euros. The Corporation does not have any forward foreign exchange contracts outstanding as at March 31, 2018.

### Long-term debt

The carrying amount of the Corporation's long-term debt of \$13,246 would approximate its fair value as at March 31, 2018.

### Borrowings subject to specific conditions

As at March 31, 2018, the Corporation has recognized \$24,315 as the amount repayable to Canadian government agencies. The contributions are repayable as future royalty payments; a liability is recorded for the amounts received that will be repaid based on future estimated sales.

### Collateral

As at March 31, 2018, the carrying amount of the financial assets that the Corporation has pledged as collateral for its long-term debt facilities was \$58,950.

### NOTE 8. SEGMENTED INFORMATION

Operating segments are defined as components of the Corporation for which separate financial information is available that is evaluated

regularly by the chief operating decision maker in allocating resources and assessing performance. The chief operating decision maker of the Corporation is the President and Chief Executive Officer. The Corporation operates substantially all of its activities in one reportable segment, Aerospace, which include the design, development, manufacture, repair and overhaul and sale of systems and components for defence and civil aviation.

The Corporation's primary sources of revenue are as follows:

	Three	e month period ended
		March 31
	2018	2017
		Restated (note 3)
Sale of goods	209,638	218,752
Services	34,987	29,467
	244,625	248,219



Timing of revenue recognition based on transfer of control is as follows:

	Three m	onth period ended
		March 31
	2018	2017
At a point of time	151,714	153,712
Over time	92,911	94,507
	244,625	248,219

Advance payments received for contracts in progress in excess of revenue recognized was recorded as contract liabilities and included in the accounts payable, accrued liabilities and provision line on the statement of financial position. As at March 31, 2018 the contract liabilities were \$7,116 [December 31, 2017 - \$7,273].

Revenues from the Corporation's two largest customers accounted for 41.8% of total sales for the three month period ended March 31, 2018 [March 31, 2017 - two largest customers accounted for 42.5% of total sales for the three month period ended].

### Geographic segments:

				Three mont	h period ende	d March 31
		2018				2017
					Resta	ted (note 3)
United				United		
States	Europe	Total	Canada	States	Europe	Total
79,576	86,393	244,625	74,860	81,093	92,266	248,219
16.272	29.072	102.796	54,768	18.790	31.131	104,689
;	States 79,576	States Europe   5 79,576 86,393	United States Europe Total 79,576 86,393 244,625	United States Europe Total Canada 79,576 86,393 244,625 74,860	2018 United United States Europe Total Canada States 79,576 86,393 244,625 74,860 81,093	RestaUnitedUnitedStatesEuropeTotalCanadaStatesEurope79,57686,393244,62574,86081,09392,266

ort revenue is attributed to countries based on the location of the customers

	March 31, 2018						December 31, 2017	
		United				United		
	Canada	States	Europe	Total	Canada	States	Europe	Total
Property, plant and equipment								
intangible assets and goodwill	182,905	176,310	148,763	507,978	181,539	174,281	140,971	496,791

### NOTE 9. SALE OF PROPERTY

On March 31, 2017, the Corporation sold land and building (the "Property") located at 3160 Derry Road, Mississauga, Ontario, Canada to a third party and entered into a contract to lease back the sold building for a two-year period. The Corporation has also agreed to lease a new facility for a 12-year period, with three renewal periods of five years each, which will be constructed by the buyer on the existing site. The facility rationalization was driven by the need to improve the Corporation's manufacturing efficiencies. operational performance, profit margins and cash flow. The sale generated net cash proceeds of approximately \$32,662 and resulted in a gain of \$26,593 on sale of the Property recognized by the Corporation.

### NOTE 10. TAXATION

The Corporation's tax expense is calculated by using the rates applicable in each of the tax jurisdictions that the Corporation operates in, adjusted for the main permanent differences identified. The effective tax rate for the three month period ended March 31, 2018 was 22.3% [18.7% for the three month period ended March 31, 2017].

### NOTE 11. MANAGEMENT OF CAPITAL

The Corporation's objective is to maintain a capital base sufficient to maintain investor, creditor and market confidence and to sustain future development of the business. Management defines capital as the Corporation's shareholders' equity and interest bearing debt, including the debt and equity components of the convertible debentures.

Total managed capital as at March 31, 2018 of \$774,366 is comprised of shareholders' equity of \$731,102 and interest-bearing debt of \$43,264.

The Corporation manages its capital structure and makes adjustments to it in light of economic conditions, the risk characteristics of the underlying assets and the Corporation's working capital requirements. In order to maintain or adjust its capital structure, the Corporation, upon approval from its Board of Directors, may issue or repay long-term debt, issue shares, repurchase shares through the normal course issuer bid, pay dividends or undertake other activities as deemed appropriate under the specific circumstances. The Board of Directors reviews and approves any material transactions out of the ordinary course of business, including proposals on acquisitions or other major investments or divestitures, as well as capital and operating budgets. There were no changes in the Corporation's approach to capital management during the period.



### NOTE 12. CONTINGENT LIABILITES AND COMMITMENTS

In the ordinary course of business activities, the Corporation may be contingently liable for litigation and claims with, among others, customers, suppliers and former employees. Management believes that adequate provisions have been recorded in the accounts where required. Although, it is not possible to accurately estimate the extent of the potential costs and losses, if any, management believes, but can provide no assurance, that the ultimate resolution of such contingencies would not have a material adverse effect on the financial position of the Corporation.

At March 31, 2018 capital commitments in respect of purchase of property, plant and equipment totalled \$14,428, all of which had been ordered. There were no other material capital commitments at the end of the period.